



PAM

PERTUBUHAN AKITEK MALAYSIA
MALAYSIAN INSTITUTE OF ARCHITECTS

MALAYSIA
COUNTRY REPORT

The 46th ARCASIA COUNCIL MEETING
and 23rd ARCASIA FORUM
DELHI-AGRA-JAIPUR, INDIA

8 – 12 SEPTEMBER 2026

MALAYSIA COUNTRY REPORT

The 46th ARCASIA COUNCIL MEETING and 23rd ARCASIA FORUM DELHI-AGRA-JAIPUR, INDIA

8 – 12 September 2026

1. HISTORY OF THE INSTITUTE

Pertubuhan Akitek Malaysia (PAM) — Malaysian Institute of Architects — is the national professional institute representing architects in Malaysia. Founded in 1923 as the Institute of Architects Malaya, its name was changed in 1948 to the Federation of Malaya Society of Architects (FMSA), then allied to the Royal Institute of British Architects (RIBA). Another change to its current name to reflect national sovereignty came about on 20th January, 1967 when PAM was registered with the Registrar of Societies.

The primary objective of the Institute is for “The advancement and elevation of Architecture and the various arts and sciences connected therewith.” The Institute provides a framework for its members to operate effectively: to do, to run and to get the business of Architecture within the Code of Conduct and Scale of Fees.

The Institute is managed by an elected Council consisting of a President, Deputy President, Vice President, Honorary Secretary, Honorary Treasurer and 13 Council Members. Also, in Council are the Immediate Past President, up to 4 nominated Past Presidents, 3 nominated Council Members (Non-Corporate Member) and 5 elected representatives from the Chapters.

2. CURRENT OFFICE BEARERS

Term of Office	2026 – 2027
President	Ar. Dexter Koh Yew Peng
Deputy President	Ar. Norzaini bin Mufti @ Ahmat
Vice President	Dato’ Ar. Zulkhairi Md Zain
Honorary Secretary	Ar. David Teoh Wui Leng
Honorary Treasurer	Ar. Ellina Suhaida Abdul Rahman

3. CURRENT MEMBERSHIP STRENGTH

Categories of Membership:

CATEGORIES	QUALIFICATIONS	ACTIVE MEMBERSHIP AS OF JULY 2026	ANNUAL SUBSCRIPTION 2025
Ordinary	Any person who has obtained the architectural qualification from schools recognized by the Institute and has passed the Professional Practice and Practical Experience Part 3 Examination.	1,857	RM500.00 (65 years old and below) RM125.00 (Overseas) RM300.00 (above 65 years old) RM 250.00 (Government Officer 65 years old and below) RM 150.00 (Government Officer above 65 years old) RM250.00 (Overseas Government Officer) Free (above 80 years old)
Fellow	Any person who has been a Corporate Member for not less than 20 years, of good standing and who has contributed to the works of the Institute, or the profession or the industry, may apply or be recommended for the Fellowship of the Institute.	100	RM500.00 (65 years old and below) RM250.00 (Overseas) RM300.00 (above 65 years old) RM250.00 (Government Officer 65 years old and below) RM150.00 (Government Officer above 65 years old) RM250.00 (Overseas Government Officer) Free (above 80 years old)
Retired	Any ordinary Member who has attained the age of 60 years, and who has voluntarily retired from practice and ceased to be registered with the Board of Architects Malaysia shall, upon request by the prescribed form as per Byelaws and subject to approval of Council, be eligible for the rights and privileges which this Constitution and the Bye-laws may prescribe or allow.	3	RM250.00 00 (80 years old and below) RM125.00 (Government Officer 80 years old and below) RM250.00 (Overseas Government Officer) Free (above 80 years old)
Graduate	Any person who has completed a course of studies from a school which is recognized by the Institute as equivalent to passing the Part I and Part II examinations of the Board of Architects Malaysia, or passed the Part I and Part II examinations	1,440	RM190.00 RM125.00 (Overseas) RM95.00 (Government Officer) RM62.50 (Overseas Government Officer)

	recognised by the Board of Architects Malaysia.		
Student	Any person who has passed the Malaysian Certificate of Education or Cambridge Overseas School Certificate or Higher School Certificate or any examination recognised as being equivalent and acceptable by the Council, and having been admitted to a course leading to a professional degree or diploma in architecture.	843	Free of Charge
Associate Graduate	Any person who has graduated from a school of architecture but is not qualified for admission as a Corporate member, Graduate member or Student member but acceptable to the Council for this class of membership and is interested in the objectives of the Institute, and employed full time in an architectural practice or engaged in the building and design industry and residing in Malaysia.	99	RM190.00 RM125.00 (Overseas) RM95.00 (Government Officer) RM62.50 (Overseas Government Officer)
Academic	Any person who possesses qualifications in architecture acceptable to the Council for this class of membership and is interested in the objectives of the Institute and has been lecturing or teaching architecture full time in a college or university or engaged in building research or special projects in Malaysia, is residing in Malaysia and is not qualified for admission as a Corporate member or Student member.	31	RM250.00 RM125.00 (Government Officer) RM190.00(Overseas) RM95.00 (Overseas Government Officer)
International	Any person who has graduated from a school of architecture but who is not qualified for admission as a Corporate member, Graduate member or Student member but is acceptable to the Council for this class of membership and is interested in the objectives of the Institute, and is a Corporate Member in his country of residence or origin or holds equivalent membership of an Institute of Architects which itself is a member institute of the International Union of Architects (UIA).	3	RM500.00 RM250.00 (Government Officer)
Honorary	Any person who is not eligible for Corporate membership of the Institute may be elected as an Honorary Member if he is, by reason of his eminence, interest of Architecture and	9	-

	the arts and sciences connected therewith and of his contribution to the objectives of the Institute, considered by the Council to be eligible for the honor of Honorary Membership.		
	TOTAL MEMBERSHIP	4,385	

Procedure for enrolment:

- a) Every applicant for admission as Member shall make application and be proposed by at least two Corporate Members of the Institute in accordance with the proposal form as per Bye-Laws of his class of membership to which admission is sought.
- b) The proposal of every applicant for admission to any class of membership must be forwarded to the Honorary Secretary for submission to Council and if Council approves such proposal and find such candidate to be eligible and qualified according to the Constitution and Bye-Laws for the time being in force, he shall be admitted to membership in the class to which he has been proposed and such admission shall be recorded in the minutes of the Council meeting at which such nomination is approved.

4. BUDGET OF THE INSTITUTE

Sources of funds:

- i) Annual membership subscriptions
- ii) Sale of publications
- iii) Conferences/seminars
- iv) Sponsorships

The budget would have to be approved by Council.

5. NUMBER OF CHAPTERS

There are currently 5 Chapters of PAM:

- i) Northern Chapter (includes states of Penang, Perlis and Kedah)
- ii) Southern Chapter (includes states of Johor and Malacca)
- iii) Sabah Chapter
- iv) Sarawak Chapter
- v) East Coast Chapter (includes states of Pahang, Terengganu and Kelantan)

6. ANNUAL GENERAL MEETING (AGM)

The Annual General Meeting shall be held in the month of April each year.

7. LEGAL STATUS OF THE INSTITUTE IN THE COUNTRY

PAM is recognised by the Malaysian Government as the national institute for Architects in Malaysia. Membership to PAM is not compulsory for a professional Architect to practice

architecture in Malaysia. Corporate Members are entitled to use the suffix APAM after their names while Fellow Members may use the suffix FPAM.

8. LEGAL STATUS OF THE ARCHITECTS IN THE COUNTRY

Architecture in Malaysia is regulated through the Architects Act 1967 (Act 117).

Entitlement:

Only an Architect or a foreign architect who is residing in Malaysia for not less than one hundred and eighty days in any one calendar year shall be entitled to submit plans or drawings to any person or authority in Malaysia.

9. REGISTRATION AUTHORITY FOR ARCHITECTS IN THE COUNTRY

The registration authority for architects in Malaysia is the Board of Architects Malaysia or Lembaga Arkitek Malaysia (LAM) constituted under the Architects Act 1967 (Revision in 2015). The Board of Architects Malaysia (LAM) is the statutory body set up by the government to control the registration of architects and practice of architecture in Malaysia. The Architects Act has allowed professional architects in Malaysia to use the prefix 'Ar.'

10. INTERNATIONAL AFFILIATIONS OF THE INSTITUTES

ORGANISATIONS	POSITIONS HELD BY MEMBERS OF THE INSTITUTE	ANNUAL SUBSCRIPTIONS
International Union of Architects (UIA)	Ar Tan Sri Haji Esa Mohamed Immediate Past President (2017-2020) President UIA (2014-2017) 1st Vice President Region IV (2011-2014) Council Member, Region IV (2008-2011) Member, Professional Practice Commission (1998-2008) Professional Practice Commission Implementation Task Force (2009-2011) Ar Datuk Tan Pei Ing Secretary General (2021-2023) Council Member, Region IV (2017-2021) Alternate Council Member, Region IV (2008-2011) Member, Professional Practice Commission (2004-2008, 2014-2020) Member, International Competition Commission (2014-2017) Chair, Committee on Gender Equity in Architecture under UIA Professional Practice Commission Member, Vision and Strategic Planning Committee (2008-2011) Ar Saifuddin Ahmad Alternate Council Member, Region IV (2017-2020) Ar (Dr.) Mohd Zulhemlee An Member, UIA Education Commission (Educom) (2017-2020) Ar Boon Che Wee Member, Professional Practice Commission (2004-2008) Ar Dr Goh Chong Chia Treasurer (2008-2011) Ar Alice Leong Pek Lian Member, UIA Sustainable Development Goals (SDG) Commission (2017-2020), (2021-2023), (2023-2026) Ar Sarly Adre Sarkum Member, UIA Sustainable Development Commission: Reflection (2023-2026) Ar Thirilogachandran Member, Professional Practice Commission (2023-2026)	EUR 1500

	Ar Datin Seri Dr Norwina Mohd Nawawi Member, UIA Architecture for All Work Programme (2017-2020), (2021-2023), (2023-2026) Member, UIA Public Health Work Programme (2017-2020), (2021-2023), (2023-2026) Ar Mumtazah Mustajab Member, UIA Architecture for All Work Programme (2023-2026) Ar Adrianta Aziz Member, UIA Architecture and Children Work Programme (2021-2023), (2023-2026) Ar Rushdina Ismail Correspondent, UIA Architecture and Children Work Programme (2023-2026) Ar Ahmad Ridha Abd Razak Member, UIA Heritage and Cultural Identity Work Programme (2021-2023) Correspondent, UIA Heritage and Cultural Identity Work Programme (2023-2026) Ar Dato' Zulkhairi Md Zain Member, UIA Work Programme "Indigenous Peoples" (2022-2023), (2023-2026) Member, UIA Heritage and Cultural Identity Work Programme (2023-2026) Correspondent, UIA Public Spaces Work Programme (2023-2026) Ar Mohd Azli Mohamad Jamil Member, UIA Public Spaces Work Programme (2023-2026) Ar Aimi Ramizah Roslan Member, UIA Natural and Human Disasters Work Programme (2023-2026) Ar Mustapha Kamal Zulkarnain Member, UIA Architecture, Cities and Territories Work Programme (2023-2026) Ar Ahmad Najib Ariffin Member, UIA Sustainable Tourism Work Programme (2023-2026)	
Eastern Regional Organisation on Planning & Housing (EAROPH)	Ar K C Leong Secretary General EAROPH International (1978-86) Ar Dato' Dr Ruslan Khalid Secretary General EAROPH International (1986-92) Ar Jimmy C S Lim Council Member EAROPH International (1992-94) Ar John Koh Seng Siew Secretary General EAROPH International (1994-2002) Ar Paul Lai Chu Council Member EAROPH International (2003-2005) Ar Lim Pay Chye Council Member EAROPH International (2003-2006) Ar Abu Zarim Abu Bakar Council Member EAROPH Malaysia (2006-2011) Datuk Ar Ezumi Harzani Ismail President EAROPH Malaysia (2019 – 2021) Ar Thirilogachandran a/l Shanmugasundaram Deputy Chairman EAROPH Malaysia (2025-2027) Chairman EAROPH Malaysia (2024–2025) Secretary General EAROPH International (2019–2021) Council Member EAROPH Malaysia (2019–2021) Deputy President EAROPH Malaysia (2018–2020) Council Member EAROPH Malaysia (2014–2016) Council Member EAROPH Malaysia (2012–2014) Honorary Secretary EAROPH Malaysia (2011–2012) Ar Dato' Zulkhairi Md Zain Honorary Secretary EAROPH Malaysia (2018-2021), (2022-2023), (2024-2025), (2025-2027) Dr Najah Md Alwi Assistant Secretary EAROPH Malaysia (2025-2027)	US\$85

Architects Regional Council Asia (ARCASIA)	Ar Dato' Dr Kenneth Yeang Deputy Chairman (1983-1984) Chairman (1987-1988) , Advisor (1999-2000) Ar David Teh Teik Lim Deputy Chairman (1985-1988) Ar Tan Sri Haji Esa Mohamed Honorary Secretary (1987-1988) Chairman (1995-1996) Immediate Past Chairman (1997-1998) Advisor (2022-2023) Ar Datuk P Kasi Honorary Treasurer (1987-1988) Chairman ACAE (1991-1994) Honorary Secretary (1995-1996) Chairman (1999-2000) Ar Henry Lee Inn Seong Honorary Treasurer (1995-1996) Ar Lai Lok Kun Honorary Secretary (1978-1980) Ar Lt Kol Prof Dato' Parid Wardi Chairman ACAE (1997-2000) Ar Dr Tan Loke Mun Honorary Secretary (1999-2000) Ar Lim Pay Chye Honorary Treasurer (1999-2000) Ar Datuk Tan Pei Ing Deputy Chairman, Zone B (2007-2008) President Elect (2011-2012) President (2013-2014) Immediate ARCASIA Past President (2015-2016) Advisor of ARCASIA (2017-2018) Advisor of ARCASIA (2019-2021) Advisor of ARCASIA (2024-2025) Ar Saifuddin Ahmad Member, ARCASIA Committee on Professional Practice (2018-2019) ARCASIA Vice President Zone B (2019-2021) ARCASIA President-Elect (2023) ARCASIA President (2024-2025) Ar Dexter Koh Yew Peng Honorary Secretary (2024-2025) Ar Datuk Ezumi Harzani Ismail Member, ARCASIA Committee on Professional Practice (2017-2018, 2019-2020) Ar S. Thirilogachandran Chairman, ARCASIA Committee on Professional Practice (2017-2018) Deputy Chairman, ARCASIA Committee on Professional Practice (2015-2016) Member, ARCASIA Committee on Professional Practice (2013-2015, 2021-2023) Member, ARCASIA Committee on Social Responsibility (2012-2013) Ar Alvin Lim Hai Seah Member, ARCASIA Committee on Professional Practice (2019-2021, 2021-2023, 2024-2025) Ar Adrianta Aziz Chairman, ARCASIA Committee of Architecture Education (2022-2023) Deputy Chairman, ARCASIA Committee of Architecture Education (2019-2021) Member, ARCASIA Committee of Architecture Education (2017-2018, 2018-2019) Ar Alice Leong Pek Lian Member, ARCASIA Committee on Green Sustainable Architecture (2017-2018, 2018-2019, 2019-2021) Deputy Chairman, ARCASIA Committee on Green Sustainable Architecture (2022-2023) Chairman, ARCASIA Committee on Green Sustainable Architecture (2024-2025)	US\$1000
---	--	-----------------

	Ar Datin Seri Dr Norwina Mohd Nawawi Member, ARCASIA Committee on Social Responsibility (2013-2018, 2018-2019, 2019-2021, 2021-2023) Ar Ahmad Ridha Abd Razak Chairman, ARCASIA Committee on Young Architects (2019-2021) Deputy Chairman, ARCASIA Committee on Young Architects (2017-2018, 2018-2019) Member, ARCASIA Committee on Young Architects (2016-2017) Honorary Treasurer (2024-2025) Ar Dato' Zulkhairi Md Zain Member, ARCASIA Heritage Preservation Group (2022-2023) Member, ARCASIA Committee of Architectural Education (2025) Ar Ahmad Najib Ariffin Member, ARCASIA Heritage Preservation Group (2022-2023) Ar Aimi Ramizah Roslan Member, ARCASIA Committee on Social Responsibility (2024-2025) Ar Muhammad Qhawarizmi Norhisham Member, ARCASIA Committee on Young Architects (2019-2021, 2022-2023) Deputy Chairman, ARCASIA Committee on Young Architects (2024-2025) Chairman, ARCASIA Committee on Young Architects (2026-2027) Ar Mohd Azli Mohamad Jamil Member, ARCASIA Committee of Architectural Education (2024-2025) Ar Sarly Adre Sarkum Member, ARCASIA Committee on Green Sustainable Architecture (2024-2025) Ar Hue Chiun Hau Member, ARCASIA Committee on Professional Practice (2026-2027) Ar Axxu Hoi Jung Wai Member, ARCASIA Committee on Green Sustainable Architecture (2026-2027) Ar Esmonde Yap Shiwen Member, ARCASIA Committee on Young Architects (2026-2027) Ar Rushdina Ismail Member, ARCASIA Committee on Social Responsibility (2026-2027) Ar Norzaini Mufti Member, ARCASIA Committee of Architectural Education (2026-2027)	
--	--	--

11. MAJOR PROGRAMMES OF THE INSTITUTE IN THE PAST YEARS

- Kuala Lumpur Architecture Festival (KLAF) cum ARCHIDEX
- PAM President's Night (Annually)
- WAD World Architecture Day (Annually)
- PAM Annual Dinner (Annually)
- PAM Members' Night (Annually)
- PAM Golf Competition (Annually)
- PAM Inter Firms Bowling (Annually)
- Students Workshop & Exhibition (Annually)
- PAM Housing + Urbanity Symposium (Annually)

- PAM Professional Practice Forum (Annually)
- PAM Promotion of Profession Workshop (Annually)
- PAM Community Care Programme (Annually)
- Technical Visits
- Arbitration, Adjudication, Expert Determination & Mediation Services
- CPD Seminars & Workshops (1st and 3rd week of the month)
- Design Lecture Series (4th week of the month)
- Architectural Design Competition

12. ARCHITECTURAL COMPETITIONS/ AWARDS

- PAM Gold Medal and PAM Kington Loo Medal
- PAM President's Award
- PAM Awards (Annually)
- PAM Student Awards: PAM Silver and Bronze Medals
- PAM – The Edge Green Excellence Award (Annually)
- Government Architectural Design Competitions
- PAM Little Architects Drawing + Design Competition (Annually)
- ARCHITALENT: Architecture Students Design Competition (Annually)

13. KEY ISSUES FACING THE ARCHITECTS / ARCHITECTURAL PROFESSION / INSTITUTE IN THE COUNTRY

- **Increasing professional liability, scope creep and fee pressures** – Architects are facing expanding responsibilities, unclear service boundaries, increasing liability exposure and pressure on professional fees, affecting the sustainability and viability of architectural practices.
- **Rapidly evolving regulatory and compliance requirements** – Ongoing changes involving the Construction Design and Management Regulations 2024 (CDM 2024), building regulations, fire safety, Certificate of Completion and Compliance (CCC) requirements, planning controls and other regulatory frameworks are increasing compliance responsibilities and creating challenges in clearly defining the roles and responsibilities of architects.
- **Construction cost escalation and project delivery uncertainties** – Continued fluctuations in construction costs, supply chain disruptions, labour constraints and project delays are affecting project viability, contractual relationships, cash flow and the ability of architectural practices to deliver projects effectively.
- **Fragmented approval processes and coordination with authorities** – Architects continue to encounter inconsistent requirements, differing interpretations and coordination challenges across local authorities and regulatory agencies, highlighting the need for greater harmonisation, clarity and efficiency in the development approval and regulatory process.

14. RESOURCES OF THE INSTITUTE

- **PUSAT BINAAN SDN BHD**

Pusat Binaan Sdn Bhd, the business and entrepreneurial arm of PAM is involved in areas relating to the architectural profession and building industry. The activities undertaken by Pusat Binaan Sdn Bhd are not solely for profit but also as a service to members and others in the building industry.

- **PAM EDUCATION FUND (PEF FUND)**

The PAM Education Fund was set up with the approval of general body of members on 9th August 1981. The main objective of the fund is to encourage and assist persons desirous of acquiring architectural or related qualifications by provision of scholarship and educational loans. The Fund provides loans or grants of money, book and equipment for training candidates in the architectural profession and also provides grants for research work in relation to building science or to the art and science of architecture. Current PEF projects include travel scholarship to students from recognised universities, study scholarships, student jamborees, student exhibitions and design discourse for the students.

- **PUSAT TEKNOLOGI PAM SDN BHD**

Pusat Teknologi PAM Sdn Bhd principal activity is consist of providing education related services. It was established with the objectives to be the learning and development platform for PAM Members. Among the programmes offered by PTPAM were Industrial Building System (IBS), Building Information Modelling (BIM), Route for PAM Accredited Arbitrator Courses, PAM BootCamp, BIM Summit, BIM Buzz, PAM Part III Structured Course, Train the Tutor and Practical Construction Contract Administration Course.

15. THE INSTITUTES EFFORTS TO IMPLEMENT ARCASIA RESOLUTIONS ADOPTED IN THE PAST COUNCIL MEETINGS

- **Strengthening regional cooperation and professional exchange** – PAM continues to actively participate in ARCASIA Council meetings, committees, forums and regional programmes, providing Malaysian perspectives on matters affecting the architectural profession and contributing to knowledge-sharing and collaboration among ARCASIA member institutes.
- **Promoting sustainable, resilient and context-responsive architecture** – PAM supports ARCASIA's continued emphasis on sustainability, climate responsiveness, resilience and responsible design through its professional programmes, technical initiatives and participation in ARCASIA sustainability-related activities. This includes encouraging the integration of sustainability and climate-responsive approaches within architectural practice and education.
- **Advancing architectural education and developing the next generation of architects** – PAM facilitates Malaysian participation in ARCASIA educational initiatives, including the ARCASIA Students' Architectural Design Competition (SADC) and ARCASIA Thesis of the Year (TOY). PAM also supports regional

academic exchange and benchmarking to strengthen architectural education and encourage innovation, sustainability and cultural responsiveness.

- **Engaging with emerging issues affecting architectural practice** – PAM continues to contribute to ARCASIA discussions on emerging professional issues, including Artificial Intelligence (AI), professional practice, sustainability, social responsibility and the future of architectural education, while considering relevant regional developments within the Malaysian context. PAM's representatives have participated in ARCASIA professional practice and education committees, including discussions on AI integration and sustainability-related guidelines.

16. PLANS FOR THE FUTURE

Strengthening the architectural profession and professional practice

PAM will continue to strengthen the sustainability and resilience of architectural practices by addressing professional fees, scope of services, contractual and regulatory challenges, and the increasing complexity of project delivery. Initiatives such as the Value Articulation Framework, clearer definition of architectural services and practice guidance will be further developed to better articulate the value and responsibilities of architects.

Reclaiming the profession's voice and strengthening policy advocacy

PAM aims to take a more proactive role in national discussions on planning, housing, urban development, public projects and regulatory reform, while strengthening engagement with Government, local authorities and other stakeholders. PAM will also advocate for greater recognition and opportunities for Malaysian architects in major national developments. This supports ARCASIA's objective of promoting the role of architects in society and representing the profession at regional level.

Embracing innovation, sustainability and emerging challenges

PAM will continue to promote sustainable and climate-responsive architecture while preparing the profession for emerging technologies, particularly Artificial Intelligence and digital transformation. PAM will strengthen knowledge-sharing, professional development and collaboration through its participation in ARCASIA committees and regional initiatives on professional practice, green and sustainable architecture, education and social responsibility. These areas are also among ARCASIA's current priorities under its 2026–2027 leadership.

Putting members and the next generation at the centre of the profession

PAM will strengthen support for members, particularly young architects and emerging practices, through mentorship, professional development, knowledge exchange and greater regional exposure. PAM will continue to facilitate participation in ARCASIA programmes, competitions and professional networks, creating opportunities for Malaysian architects and students to engage with the wider Asian architectural community.

17. ANY OTHER IMPORTANT ISSUES WHICH REQUIRE ARCASIA COUNCIL TO ADDRESS/ASSIST

- **Regional guidance on Artificial Intelligence and emerging technologies in architectural practice**

ARCASIA Council is encouraged to develop regional guidance and facilitate knowledge-sharing on the responsible adoption of Artificial Intelligence (AI), Building Information Modelling (BIM) and other emerging technologies, including issues relating to professional responsibility, authorship, intellectual property, data protection and ethical practice. PAM is already contributing to ARCASIA discussions on AI in architectural practice and comparative professional practice across Asia.

- **Strengthening the economic sustainability and resilience of architectural practices**

ARCASIA Council could facilitate regional dialogue and comparative studies on professional fees, scope of services, contractual risks, professional liability and the sustainability of architectural practices, particularly for small and medium-sized practices. This is increasingly relevant to PAM, where recent national research highlights the pressures arising from workload, regulatory requirements, risk and remuneration.

- **Regional collaboration on climate resilience, sustainability and context-responsive design**

ARCASIA could strengthen the sharing of best practices, research and practical guidelines on climate-responsive design, adaptation, disaster resilience, low-carbon construction and sustainable development across Asian countries. Greater emphasis could also be placed on integrating local and vernacular knowledge into contemporary architectural practice, in line with the current ARCASIA student design agenda.

- **Improving regulatory and professional practice cooperation across Asia**

ARCASIA Council could provide a platform for member institutes to exchange information on regulatory reforms, architects' roles and responsibilities, professional recognition, licensing and approval processes. A regional comparative framework or knowledge repository could help member institutes identify common challenges and develop more consistent approaches while respecting the different legal and regulatory systems of each country. PAM's current Practice Issues Register and Practice Notes demonstrate the value of systematically identifying recurring regulatory and practice issues.